







# TransLink Open Board Meeting March 2018

Richard Sykes, VP Engineering & Maintenance
British Columbia Rapid Transit Company









#### **SkyTrain and WCE Performance:**

Year to Date Results (Jan 1 – Dec 31, 2017)

On Time
Performance\*

Scheduled Service Delivered\*

**Customer Satisfaction** 

Mystery Shopper\*

Expo & Millennium			
Actual	Target		
95.3	95.0		
99.6	99.5		
8.2	8.1		
95.1	95.0		

WCE			
Actual	Target		
97.2	97.8		
99.6	99.9		
8.4	8.5		
99.4	97.0		

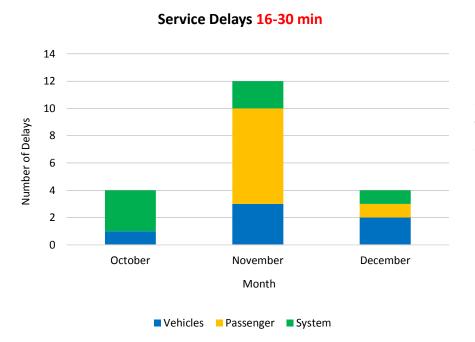
\* = percentage

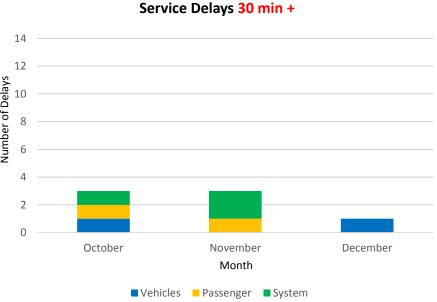




#### **SkyTrain Service Delays**

Q4: Oct – Dec 2017









#### **Business Initiatives**

**FOCUS AREA #1** 

Focus on Safety and our People

**FOCUS AREA #2** 

**State of Good Repair** 

**FOCUS AREA #3** 

**Mobilize the Mayors' Vision** 

**FOCUS AREA #4** 

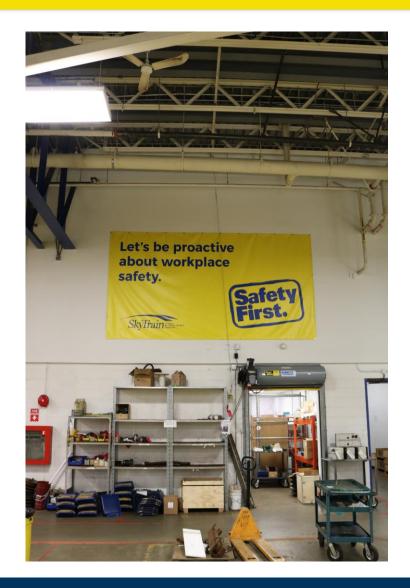
**Improve Customer Experience** and Public Support

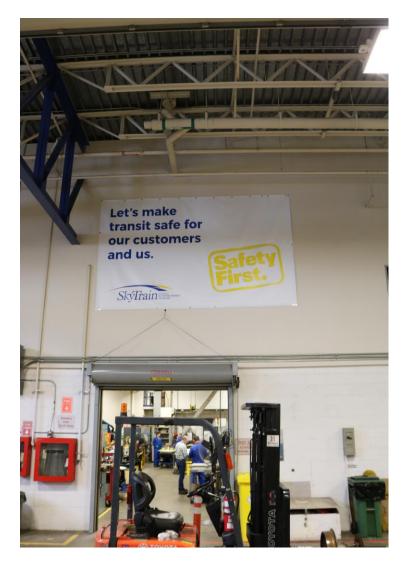




#### 1. Focus on Safety and our People:

Internal Staff Safety Campaign









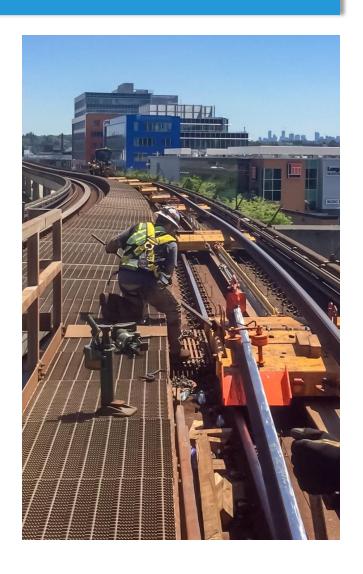
## 2. State of Good Repair: Maintenance Initiatives & Projects

#### **Q4 Highlights**

- Expo Line Rail Replacement project
- New Incident Management System
- Continued railway infrastructure maintenance

#### **2017 Highlights**

- 114 km of rail grinding
- 4.8 km of running rail replaced
- 16,400 rail pads replaced







#### 3. Mobilize the Mayors' Vision:

Procure, build, test and commission new Mark III trains



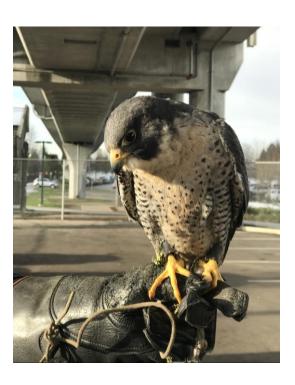




## 4. Improve Customer Experience & Public Support: A few Customer Experience Activities







Evergreen Extension One Year Anniversary

Winter Awareness
In Station/Train Campaign

Falcon Pilot Project







# Thank you









#### **Double-Decker Trial**

- Pilot from November 16 March 16
- 2 buses tested on 7 routes
- Seating capacity of 80/86

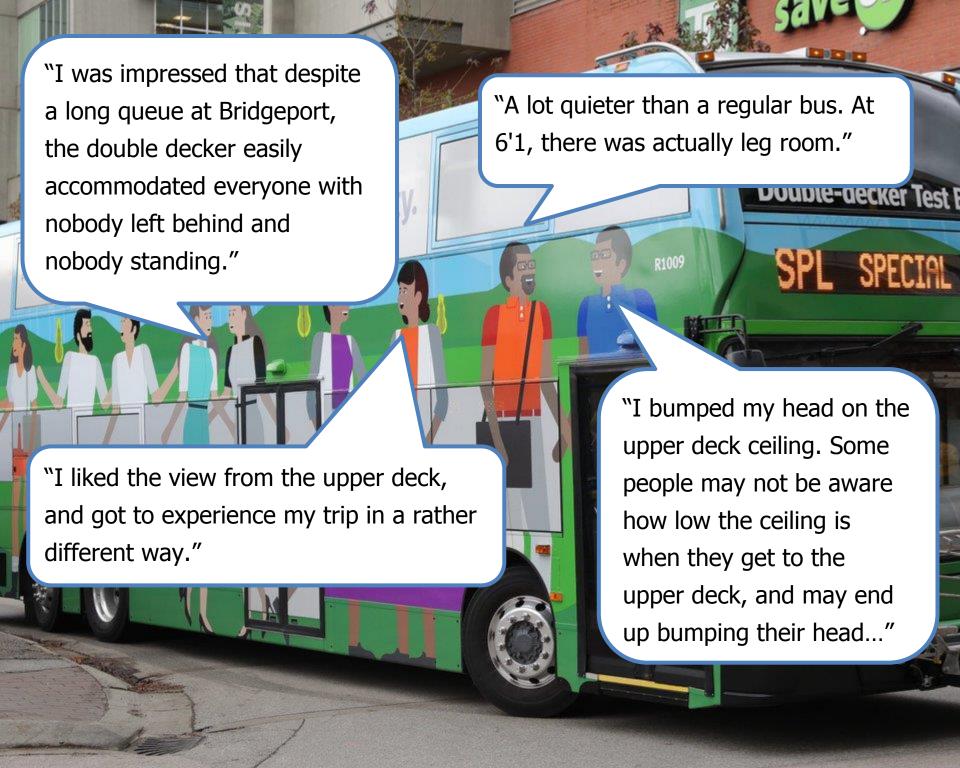


#### **Double-Decker Trial Routes**

#### Routes included in pilot:

- 301 (Richmond-Brighouse-Newton Exchange)
- 311 (Scottsdale Exchange in Delta to Bridgeport Station)
- 351 (Bridgeport-Crescent Beach)
- 354 (White Rock-Bridgeport)
- 555 (Carvolth-Braid)
- 601 (Bridgeport-Boundary Bay)
- 620 (Tsawwassen Ferry-Bridgeport)





#### **Double-Decker Feedback**

Awesome!! So stoked that @TransLink is trying out double decker buses! Would be great for some of the busier routes in Vancouver! I'm excited to ride on top back home!



#### @TransLink #translinktomorrow

The double decker bus was a very nice ride today. Smooth and quiet upstairs with good lighting and comfortable seats and a great view



@TransLink feedback re: 301 double decker trial - awesome! So comfortable! Hope they will stay! Thanks

@TransLink just rode the new double decker on the 620 Tsawwassen route. Absolute game changer

I'm on one of the new double-decker buses @TransLink is piloting and people's reactions as they first experience this are adorable 🚍

@TransLink it makes me really happy to see how excited bus drivers are to be driving the new double decker busses! I say that we keep them

TransLink's new double decker bus \ is picking up a boatload of people from the Tsawwassen terminal. I don't think I would have got a seat on here otherwise.

## **Double-Decker Next Steps**

- 32 double-decker buses
- RFP issued in early March
- Final report ready in April
- Funding through Federal Gas Tax
- Targeting first delivery in mid-2019

## Fleet Update

- April-December 2018: 106 CNG buses for Surrey Transit Centre
- New CNG fuelling station at Surrey
- 104 Nova hybrids July-December 2018



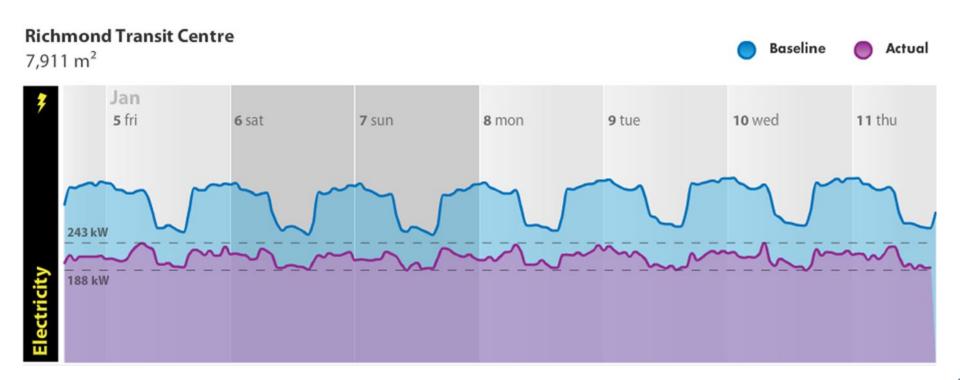
## HandyDART Transition

- First Canada starts July 1, 2018
- CMBC responsible for transition
- Ensure seamless handover for customers
- Customer forum with First Canada
- Performance standards



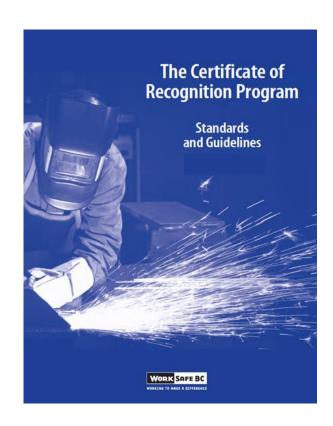
## **RTC Lighting Retrofits**

RTC LED lighting retrofit: 29% reduction in electricity consumption



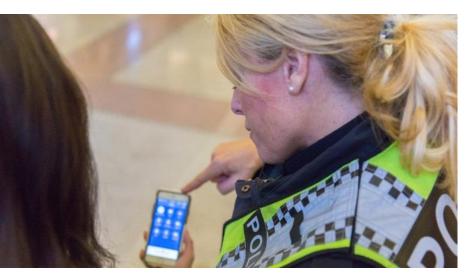
#### WorkSafe BC COR Audit

- WorkSafeBC Certificate of Recognition (COR) audit
- Health and Safety and Return to Work programs; both passed
- Allows for 15% rebate on annual premiums











TransLink Board Update March 29, 2018



### Restructuring of General Investigation Unit



- Increased from 8 to 10 detectives & from 4-day to 7-day coverage
- Aligned with Patrol shifting pattern for better support to Patrol officers
- Rapid follow-up and "front end loading to serious crime investigations.
- Mandate revised focus on supporting investigative excellence in MVTP
- "Phased Interview Model" training for all frontline members.



#### Three men arrested for separate alleged sexual offences on Lower Mainland transit





Wed, May 31: Transit Police have made a number of arrests in connection with sexual assaults on transit. Tanya Beja reports.

## **Anatomy of an Investigation**







@TransitPolice @GlobalBC Has there been a threat made against West Coast Express? Unprecedented levels of police with bomb sniffing dogs have been on all the trains the past few weeks.







## TTX "Payback"



## **High Risk Incident Live Scenario**

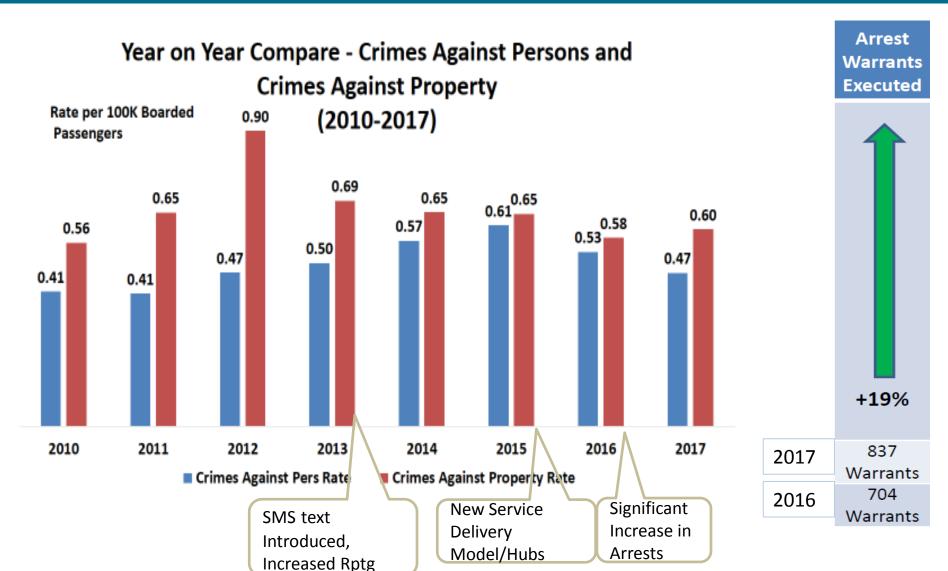






#### **Performance Metric: Crime Rates**













TransLink Board Update March 29, 2018





# Phase Two of the 10-Year Vision Funding Update

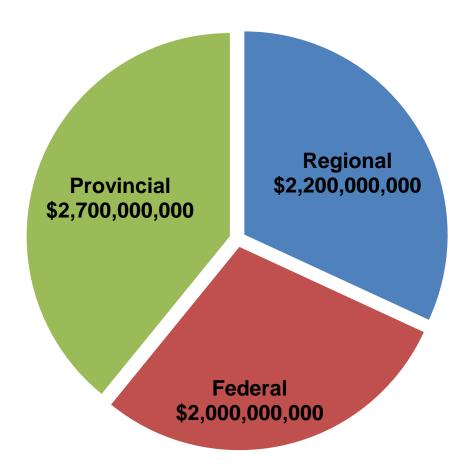
#### **Completing the 10-Year Vision for Metro Vancouver Transit & Transportation**



ENTIRE 10-YE	AR VISION	FUNDED IN PH 1 INVESTMENT PLAN	NOT FUNDED PH 2 IN PROGRESS (Target 2018)	NOT FUNDED FUTURE INVESTMENT PLAN (Target 2020)
BUS SERVICE	<ul><li>25% increase</li><li>12 B-Lines</li><li>10 new service areas</li></ul>	<ul><li>10% increase</li><li>5 new B-Lines</li><li>5 new service areas</li></ul>	8% increase     2 new B-Lines     New service areas	<ul><li>7% increase</li><li>5 new B-Lines</li><li>New service areas</li></ul>
SEABUS SERVICE	1 new SeaBus     10-minute peak frequency; 15- minute all day	1 new SeaBus     10-minute peak frequency; 15-minute all day		
HANDYDART SERVICE	30% increase	15% increase	• 7% increase	8% increase
SKYTRAIN & WEST COAST EXPRESS (WCE)	164 Expo/Millennium Line cars     24 Canada Line cars     10 WCE cars + 1 new locomotive     Upgrades of power and control systems, stations	<ul> <li>56 Expo/Millennium Line cars</li> <li>24 Canada Line cars</li> <li>2 new + 6 refurbished WCE locomotives</li> <li>Upgrades to Expo/Millennium &amp; Canada Line stations and systems</li> </ul>	108 Expo/Millennium Line cars (including Broadway Extension)     Upgrades to Expo/Millennium stations and systems	<ul> <li>Upgrades to Expo/Millennium stations</li> <li>10 WCE cars</li> <li>Upgrades to Canada Line stations and systems</li> </ul>
MAJOR PROJECTS	Millennium Line Broadway Extension     South of Fraser Rapid Transit (SOFRT)     Pattullo Bridge Replacement	Pre-construction of Broadway Extension Pre-construction of Stage 1 of SOFRT (Surrey-Newton-Guildford LRT) Design for Pattullo Bridge Rreplacement	Construction of Broadway Extension Construction of Stage 1 of SOFRT (Surrey-Newton-Guildford LRT) Construction of Pattullo Bridge Replacen (by the province) Pre-construction of Stage 2 of SOFRT (Surrey-Langley Line)	Construction of Stage 2 of SOFRT (Surrey-Langley Line)  Tent
MAJOR ROAD NETWORK (MRN)	MRN upgrades: \$200M	• \$50M (25% of Vision)	• \$40M (20% of Vision)	• \$110M (55% of Vision)
	MRN seismic: \$130M     MRN expansion: 1% annual increase + one-time 10% increase	\$32.5M (25% of Vision)     MRN expansion: 1% annual increase + one-time 10% increase	\$26M (20% of Vision)	• \$71.5M (55% of Vision)
WALKING & CYCLING	Regional cycling: \$97M	• \$30M (31% of Vision)	• \$24M (25% of Vision)	• \$43M (44% of Vision)
	TransLink-owned cycling:\$34M	• \$12M (35% of Vision)	• \$9M (27% of Vision)	• \$13M (38% of Vision)
	Walking access to transit: \$35M	• \$12.5M (36% of Vision)	• \$10M (29% of Vision)	• \$12.5M (36% of Vision)
TRANSIT EXCHANGES	13 new or expanded transit exchanges	4 updated transit exchanges		9 upgraded transit exchanges
MOBILITY INNOVATION	Integrated travel planning and payment     New technologies and services	Vanpool pilot     Innovation Lab to explore     mobility concepts	Mobility pricing development	Mobility pricing implementation

#### **Phase Two Planned Transit Improvements** LIONS ROWEN I SLAND WEST VAN COUVER ELECTORAL AREA A strends and ten cased a size recess and ten caseda size rate HORTH VANCOUVER BELCA RRA DISTRICT A HM ORE HORTH WANCOUVER PORT race moved irrestruction with symmetric transmit and some combined a time COQUITLAM **Transit Improvements** VA H COUVER M EAD OW'S Rail: Canada Line Expo Line MAPLE mercer services to residencial and employer encarees, including with the exercises who will be a seed to be a seed RIDGE randuce see ice o Millennium Line Proposed Millennium Line Broadway Extension Proposed Surrey -Newton - Guildford Light Rail Transit RICHMOND Mark eldor- Pharmodom SURREY new ork measurement Bus: Proposed Phase Two B-Line (routing subject to further study) mondace service to Route to be Improved LANGLEY TOWNSHIP Increased service to LANGLEY address overcrowding\* Improved or Expanded Service Areas \*Projects to address overcrowding will be determined based on need closer to the date of implementation. Map is for Illustrative purposes only Laneing neomort m-soracaum Other Improvements (not shown on map) TSAWWASSER FIRST NATION 7% Increase in HandyDART Service WHITE Implementing flexible service (e.g. ROCK vanpool and on-demand transit) pilots throughout the region

# Phase Two Plan funding is balanced across levels of government



Note: Chart shows expansion capital and operating expenses for the Phase Two Plan from 2018-2027.



#### **Funding Announcement with the Province**

March 16 – Reached agreement between the Mayors' Council and the Province of BC to fund Phase 2 of the 10-Year Vision, which unlocks approximately \$7 billion for transit and transportation in Metro Vancouver – the largest investment in our region's history.

To fund these investments, the Mayors' Council has proposed:

- An expected \$1.6 billion in fare revenues from higher ridership from Phase 2 service expansion and TL resources and efficiencies
- A 2% increase to transit fares over two years beginning in 2020 (increase of about 5-15 cents)
- A 3 percentage point increase of the parking lot sales tax rate (from 21 to 24%)
- Average of \$5.50 increase in annual property taxes beginning in 2019 (about 46 cents/month)
- About \$300-600/unit increase to the Development Cost Charge on new residential developments
- Revenue from a variety of transit-related commercial opportunities

TRANS LINE

## Public Consultation for Phase Two Plan Scope of consultation activities

- April 30 May 11
- One open house held in each sub-region (7 total)
- Consultation held on the Engagement Bus at public events
- Public survey on tenyearvision.translink.ca
- External statistically-significant research survey





### **Public Consultation for Phase Two Plan**

## Consultation dates throughout the region

DATE	LOCATION	REGION
Wednesday May 2	Coquitlam Centre Mall	Northeast sector
Thursday May 3	BMO Marathon registration at Vancouver Convention Centre	Vancouver
Friday May 4	Shipyard Market	North Shore
Saturday May 5	Maple Ridge Home Show	Maple Ridge/Pitt Meadows
Sunday May 6	Steveston Farmer's Market	Southwest Area
Tuesday May 8	Surrey City Hall Plaza South of Frase	
Wednesday May 9	Metrotown, south plaza near bus loop	Burnaby/New Westminster





# 2017 Year End Financial and Performance Report

Rob Malli

CFO and EVP Finance and Corporate Services



# Highlights

#### Investments in State of Good Repair

- Running rail & rail pad replacement
- Station upgrades & SeaBus terminal renovations
- Elevator & escalator replacement program

#### Delivered on initiatives to Mobilize the Mayors' Vision

- Largest service increase since 2009:
  - Expo, Millennium and Canada Lines
  - SeaBus;
  - Conventional bus and Community shuttle service hours; and
  - Access Transit trips.
- Fleet expansion, ordered new SkyTrain cars:
  - 28 for Expo & Millennium Lines
  - 24 for Canada Line
- Ordered new SeaBus



# Highlights

Improvements to Customer Experience

- Completed Custom Transit Service Review
- Launched Double decker bus pilot
- More user friendly mobile & web page Transit Alerts
- Installed proximity-enabled accessible entrances to 40% of SkyTrain stations

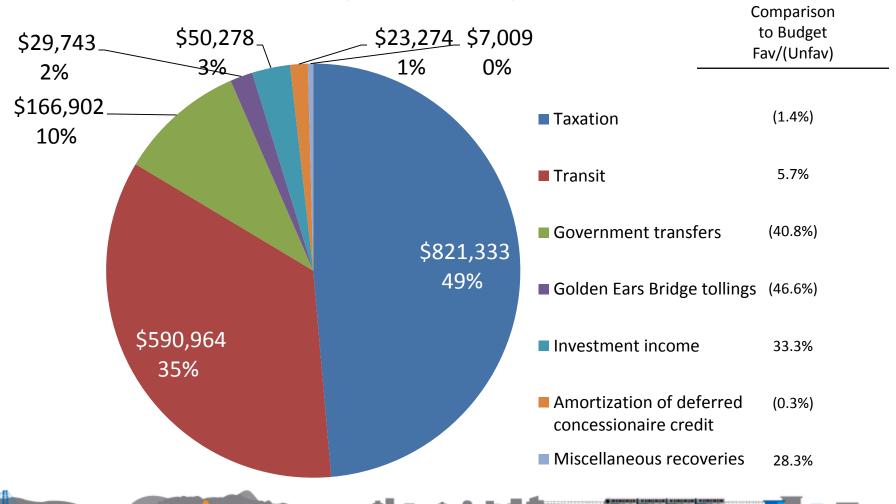


# Sustainability Highlights

- APTA Platinum Level Status
- Reduced carbon footprint
- Low Carbon Fuel Program Sale of carbon credits \$1.5M

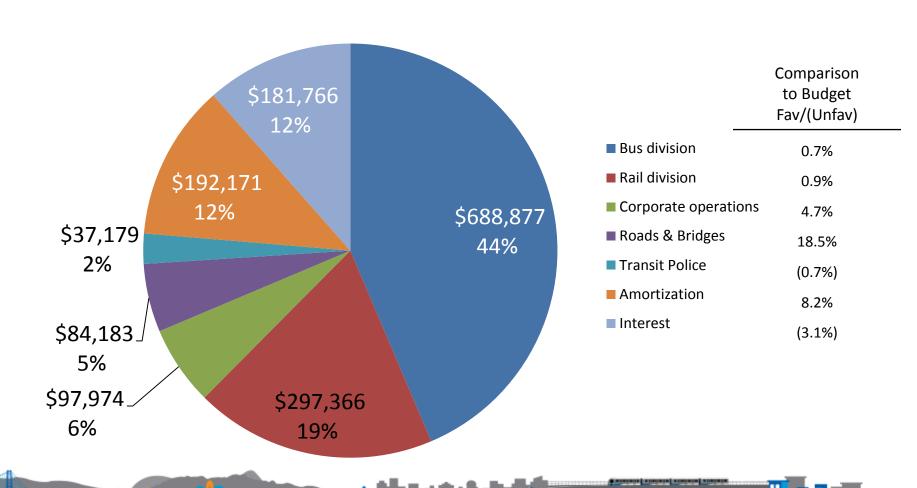
## Consolidated Revenue

from continuing operations 5.9% below budget (\$\\$thousands)



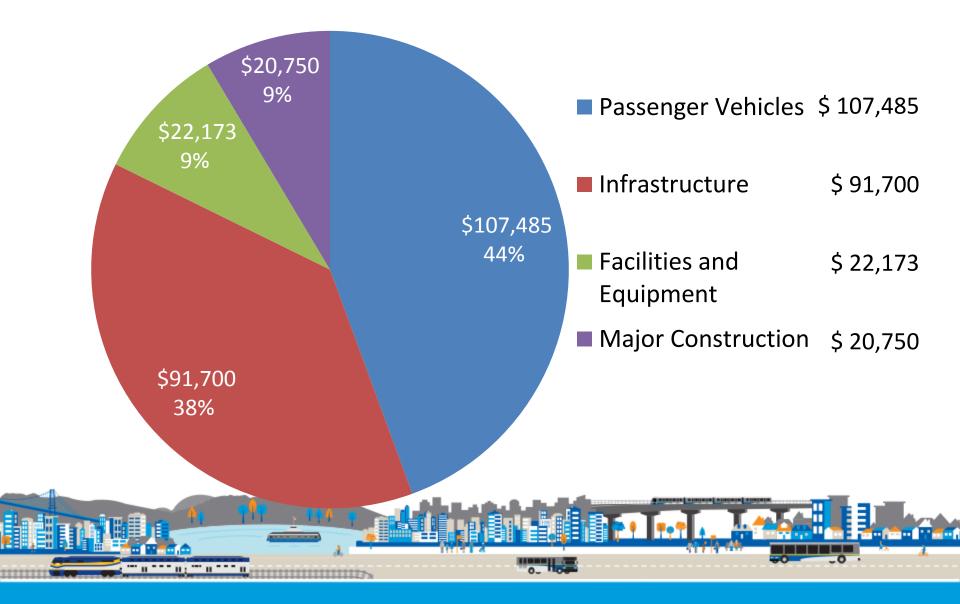
## Consolidated Expenses

from continuing operations 2.6 % favourable to budget (\$ thousands)



# **Capital Projects**

\$242 million invested (\$ thousands)



# Financial Highlights

- Strong liquidity
- AA Credit rating confirmed by 2 rating agencies
- Successfully issued \$200 million bond through Capital Market



# 2017 Audited Consolidated Financial Statements



# 2017 Audited Consolidated Financial Statements

- ✓ Management prepares Financial Statements and Note disclosures using Canadian Public Sector Accounting Standards
- ✓ External auditors verified Financial Statements
  - Clean audit



# **Transit Tariff Amendment**



## 2018 Transit Fare Increases

In accordance with Phase One of the 10-Year Vision, 2017-2026 Investment Plan, fare increases are:

- Adult Stored Value and Cash increase 10 cents (Concession increase 5 cents)
- Adult Monthly pass increase \$2 (Concession increase \$1)



# 2018 Property Tax and Replacement Tax Bylaw



# 2018 Property Tax and Replacement Tax Bylaws

- Revenue from property tax to fund the region is guided by legislation and Phase One of the Investment Plan
- 2018 Revenues are:

Property Tax = \$356.0 million

Replacement Tax = \$ 18.0 million

Total \$374.0 million



# 2018 Property Tax and Replacement Tax Bylaws

## Impact:

- Rates per \$1,000 are going down
  - Residential class rate down 3.6%

**2017 Rate**2018 Rate
0.2193
0.2115

 Average homeowner will pay about \$10 more than in 2017







# B-Line or Better: Service Levels & Local Service Changes

City of North Vancouver Council March 5, 2018



## **Purpose and Context**

#### TransLink is working with your staff to get people moving:

- Lonsdale Quay Upgrades & Increased SeaBus Frequency
- Spirit Trail and other cycling infrastructure
- Integrated North Shore Transportation Planning Project
- Regional Transportation Strategy Update

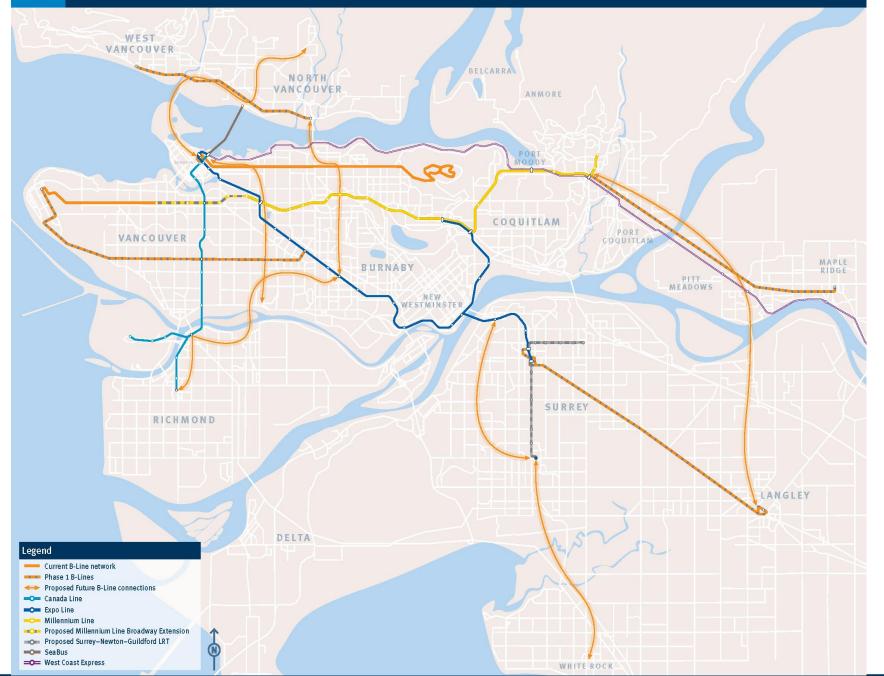
#### **Today's presentation is about:**

#### Marine-Main B-Line

- Consult council about proposed B-Line
- Request input on proposed consultation approach
  - Methods
  - Timing



## Future B-Line and Rapid Transit Network

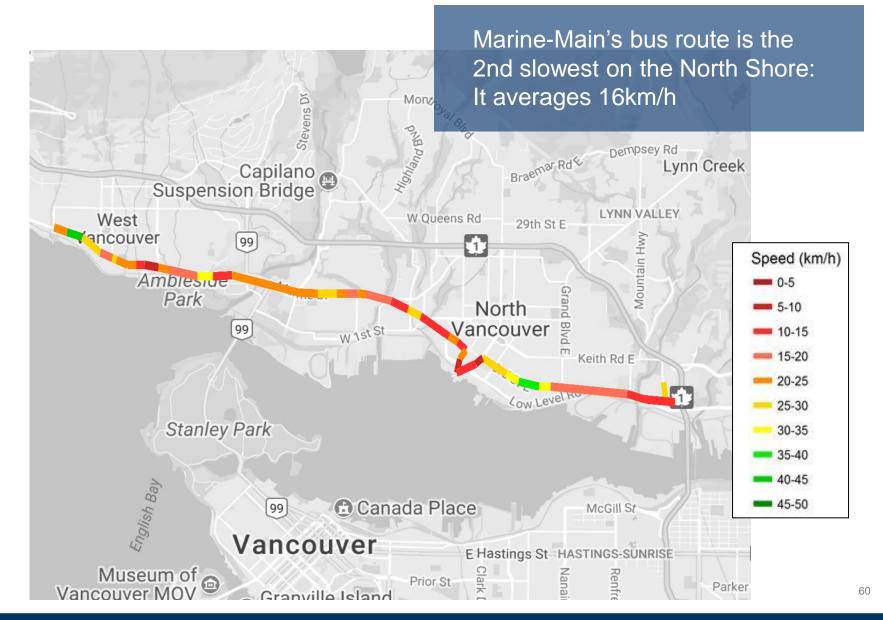


### 'B-Line or Better' in the Mayors' 10-Year Vision



### **Speed & Reliability Current Situation:**

#### North Shore



## **Setting the Stage:**

### Marine-Main Corridor Study

 Collaborative study between Metro Vancouver, TransLink and North Shore municipalities

#### Identified:

- Projected land use and ridership in 2030
- Opening day & future alignment
- Speed and reliability measures
- Passenger Amenities
- Methodology for monitoring
- Future phasing approach gradually incorporating BRT elements



cal Study

Translink - Metro Vancouve

Report June 2017



### **Importance of B-Line Corridor**

#### Driving the North Shore's growth

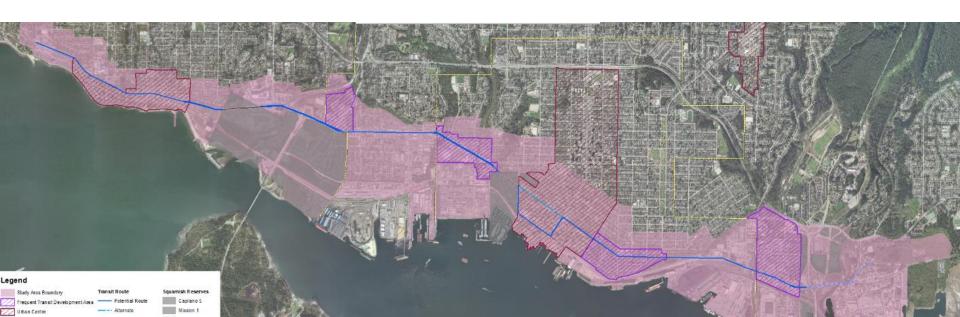
- 25% of North Shore **residents** live near B-Line stops
- 40% of North Shore jobs located near B-Line stops
- 35% of the North Shore's population growth to 2045 will happen along B-Line

#### Driving transit ridership

Buses on Marine Dr. will have same capacity as a lane of cars

#### Connecting North Shore & the region

- Moodyville residents will have 73,000 more jobs within 45 min
- 60,000 more people can reach Park & Tilford within 45 min



# What is the proposed 'B-Line or Better' service?



#### **Fast and Reliable**

Stops are spaced ~1 km apart
All door boarding
Streets are redesigned to make buses faster

#### Frequent

Every 8 minutes in peak times Every 10-15 minutes at other times

### Available all day, every day

From 6 a.m. to 1 a.m.

#### Easy to find

Buses and stops have a different look Stops have next bus digital signage Route information inside buses

## **Proposed Marine-Main B-Line**

#### 25% faster

45 minutes from Dundarave to Phibbs Exchange in peak

#### 20% less waiting

Comes every 8 minutes in peak

#### 80% more capacity

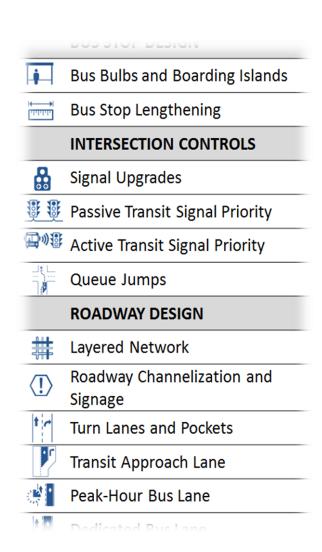
Can carry 1100 passengers/hour

## **Proposed Stops**



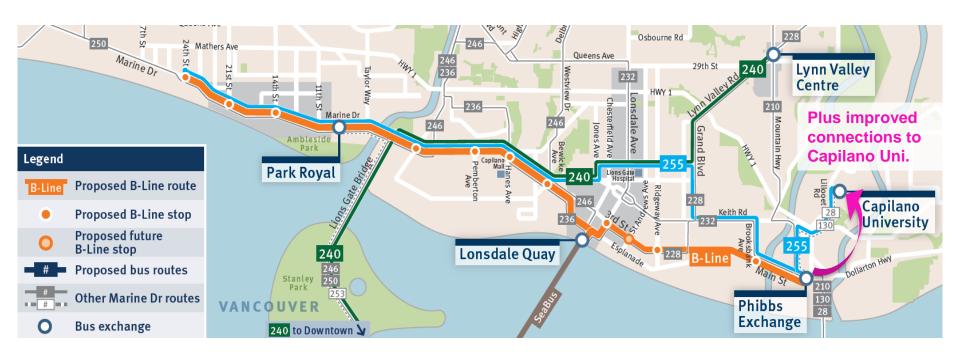
## Making Buses <u>Faster</u> and <u>More Reliable</u>

- Buses slow and unreliable at choke points
- Street modifications on municipal roads are essential to B-Line success
- What tools does the community want to see implemented?
  - Quick improvements
  - Longer-range investments



### Bus service proposed for public consultation:

- New B-Line from Dundarave to Phibbs Exchange
- Local service maintained along corridor
- Improved connections to other destinations



## Bus service proposed for public consultation:

- Proposed B-Line route & stop locations
  - At emerging development areas
  - Connections to Lonsdale Quay
- Proposed changes to local service
  - Route 239 discontinued to avoid duplication with B-Line
  - Route 240 extended to Lynn Valley & frequency increased
  - Route 255 shifted to Keith Rd & frequency reduced
    - Faster link from Capilano University to Central Lonsdale
    - B-Line and improved 240 will offer fast and frequent options
  - More frequent service to Capilano University
- Support for bus speed and reliability measures

#### **Consultation Promotion and Events**

#### **Creating Awareness**

- Traditional earned media
- Digital ads
- North Shore News
- TransLink's Buzzer Blog
- TransLink Facebook, Twitter and Instagram & muni social media
- Targeted community groups, including:
  - Elders groups
  - · Business Improvement Districts
  - · Chamber of Commerce
  - Community Associations
- Community centres, including:
  - John Braithwaite Community Centre
  - West Vancouver Community Centre
- Street teams

# **Consultation Pop-up locations**

Ambleside Park Farmers
Market
May 27

Capilano University
April 3

Lonsdale Quay Farmers Market May 19

Park Royal May 26

Phibbs Exchange May 25



# **Timeline**

#### **Phases**

#### **Council Outreach**

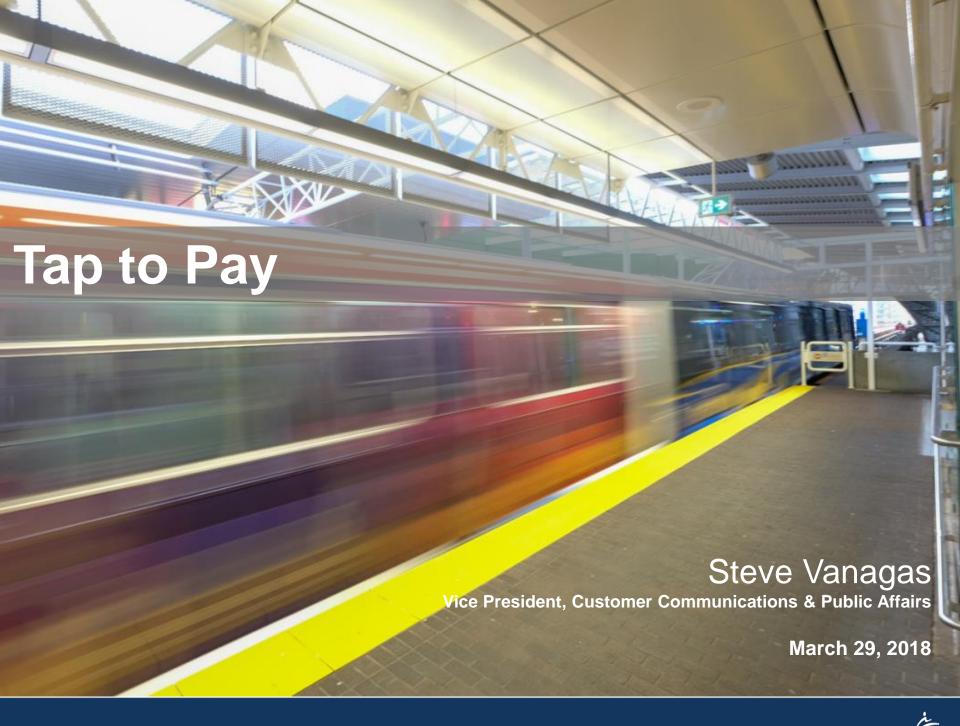
Plan Approval	Q4 <b>2016</b>		
	Q1 <b>2017</b>		
	Q2		
Planning & Data Collection (with municipal staff)	Q3		
(marmana atan)	Q4		
	Q1 <b>2018</b>	Council Presentations – we are here	
Consultation Bus service levels and priority elements	Q2		
Refinement	Q2	Report back to Council on Consultation 1	
Design	Q3		
(with municipal staff)	Q4		
Consultation (if necessary)  Transit priority interventions	Q1 <b>2019</b>	Further Council engagement (if necessary)	
Construction	Q2		
Construction	Q3		
Launch	Q4		

# Questions?

- Q & A now
- Contact CNV staff-level Working Group
- Raise at North Shore Transportation Committee









We're improving the customer experience with more payment options.



#### **Current State**

Full Compass Launch: 2016

Over 1.2 Million Compass Cards in circulation

**One Billion** taps recorded as of August 2017

#### Payment options:

- Compass Card
- Compass Ticket
- Cash Fare



#### **Introducing Tap to Pay**











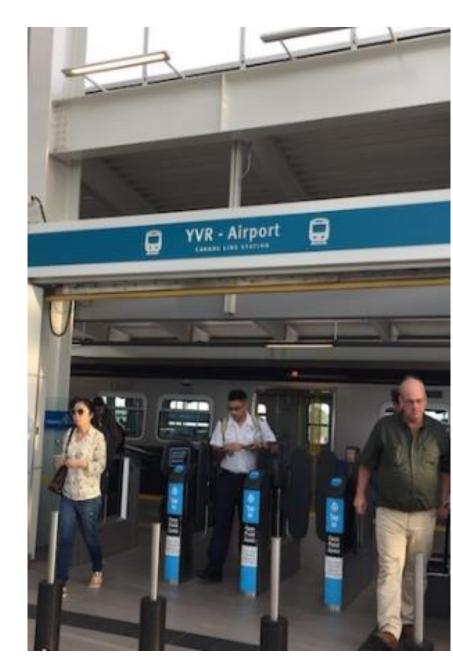


#### **Benefits for Customers**

- No need to pre-purchase a fare
- Skip line-ups at a Compass Vending Machine
- Avoid pre-calculating fares based on zones, time, day of the week
- Seamless transfers across all modes

#### **Intended Customers**

- Tourists
- Infrequent riders
- Customers who purchase their ticket using their credit card at a Vending Machine



#### **Card Clash**

- Existing customers will need to be mindful of card clash
- Occurs when more than one card is tapped on card reader
- The result is either a tap error
- Or the system could charge a card the customer did not intend to use



## Phase One: Consumer Education Campaign







# Media & Social Media Strategy

- "Card Clash" campaign kick-off event for media
- Created & shared a video on our social media channels



Daily tweets



TransLink BC @ @TransLink · 20m

Remember not to tap your wallet or any item with multiple cards. Only tap the card you want to be charged as our Compass Card readers will soon accept more payment options.

Duzzer.translink.ca/?p=51460 ^at



## **Social Media Video**



# **In-System Advertising**

- Platform series signage
- Station floor decals
- Fare gate stickers
- Bus readers at point of purchase
- Rack cards



## **Next steps**

- New payment options will be available later this spring
- Continue with our Consumer Education Campaign
- Partner with YVR, cruise ship terminals, Pacific Central, etc. to reach visitors
- Inform occasional riders through our marketing & social media channels



